

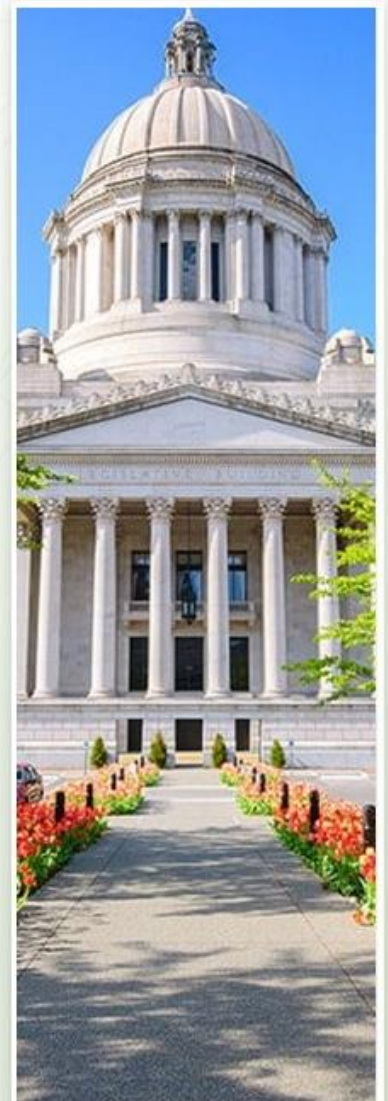
WASHINGTON STATE STATISTICAL ANALYSIS CENTER

Criminal Justice Research & Statistics Center

Informing a data-driven justice system

The Justice Data Warehouse (JDW): Data Governance and Data Security

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About the CJRSC – the Washington SAC

SACs are found across the nation in 51 states and territories. As the Washington SAC, the CJRSC is responsible for collecting, analyzing, and reporting public safety and criminal justice related statistics to federal, state, and local levels of government. We also facilitate the sharing of state-level information nationally. The information produced by SACs and their involvement in criminal justice projects is critical to local, state, and federal criminal justice agencies and community organizations as they develop programs and policies related to crime, illegal drugs, victim services, and the administration of justice.

SACs play a vital role in developing criminal and juvenile justice policy at the state and local levels. Their research provides evidence that policymakers use to guide their decision-making. By furthering the use of evidence-based practices in their states, SACs promote the effective and efficient administration of criminal and juvenile justice.

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Abstract

Washington state's criminal justice system has long operated in disconnected silos across federal, state, and local levels, limiting the ability to assess performance, address disparities, and improve outcomes.

To respond to these impacts, the Criminal Justice Research and Statistics Center (CJRSC)-Washington Statistical Analysis Center (WA SAC) applied for and received the 2023 State Justice Statistics (SJS) grant from the Bureau of Justice Statistics (BJS). To address these challenges, the SAC, in partnership with the Public Safety Policy and Research Center (PSPRC), established the Justice Data Warehouse (JDW). This integrated platform links data from courts, jails, prisons, community supervision, and related systems, offering a comprehensive, longitudinal view of individuals' justice system involvement. As the JDW has evolved, strong data governance has become central to its mission.

This document describes the data governance structure and the data security for the JDW. Through rigorous governance and review procedures, the JDW mitigates the adverse effects of poor data quality, promotes responsible and secure data management, enhances transparency, and supports data-driven policy and cross-sector collaboration. By centralizing justice data while safeguarding privacy and supporting state and local jurisdictions, the JDW plays a pivotal role in building a smarter, fairer, and more accountable justice system for Washington state.

Background

Integrated Justice Data Systems

Across the United States, criminal justice systems historically developed as fragmented entities operating within agency-specific silos (court systems, law enforcement, corrections, and community supervision). This structural fragmentation has limited researchers' and policymakers' ability to conduct longitudinal analyses, assess system performance, measure disparities, and evaluate policy outcomes (Braga et al., 2014; Lum & Koper, 2017). Integrated justice data systems like the Justice Data Warehouse (JDW) emerged in response to these limitations, enabling cross-agency data linkage to support evidence-based decision-making.

To strengthen research and policy analysis, the BJS has supported SJS programs — like the CJRSC-WA SAC — to facilitate statewide data integration across multiple justice agencies, enhance statewide research capacity, and improve multi-jurisdictional data integration. These initiatives recognize that comprehensive justice reform depends on linking data across arrest, adjudication, sentencing, incarceration, and reentry systems to produce a longitudinal, person-centered understanding of system involvement (BJS, 2022). Integrated systems allow for examination of recidivism, sentencing disparities, jail utilization, and cross-sector service needs. By providing a unified view of justice system interactions, these programs help identify gaps in services, target interventions, and inform evidence-based policy decisions. Moreover, they support transparency and accountability by enabling consistent measurement of system outcomes over time.

Research on justice system modernization emphasizes that integrated data infrastructures enhance transparency, accountability, and policy responsiveness (Desmond & Valdez, 2013). However, integration also introduces heightened risks related to privacy, confidentiality, and governance, particularly when personally identifiable information (PII) is involved. To balance the benefits of integration with these risks, robust governance and security frameworks are essential for ensuring that justice data are used responsibly and safely. Through robust governance and security, the JDW centralizes justice data to ensure privacy, improve data quality, and support transparent, evidence-based policy across Washington state.

Cross-Sector Data Linkage and Identity Resolution

The technical backbone of integrated data systems like the JDW relies on data standardization, extract-transform-load (ETL) processes, and master data management (MDM) frameworks. Identity resolution — the

process of accurately linking records belonging to the same individual across disparate systems — is central to longitudinal justice analysis (Christen, 2012). Probabilistic matching, blocking techniques, and cardinality analysis are widely recognized methods for improving match precision while reducing false positives. Master data management environments, such as those used in large-scale government repositories, assign unique person identifiers following tokenization and de-duplication procedures. These techniques reduce redundancy, improve analytic accuracy, and support data minimization principles by separating analytic identifiers from direct identifiers.

Yet scholars caution that the linkage of records can amplify privacy risks if governance frameworks are not rigorously implemented (Ohm, 2010). Even de-identified datasets may be vulnerable to re-identification when combined with external data sources. Therefore, identity resolution processes must be paired with strong legal and administrative oversight.

Data Governance in Criminal Justice Data Systems

Data governance encompasses the policies, roles, standards, and accountability structures that regulate how data are collected, stored, accessed, shared, and destroyed (Khatri & Brown, 2010). In public-sector justice environments, governance frameworks must balance competing priorities, including transparency, research utility, public accountability, and individual privacy. Effective governance structures typically include clearly defined data-sharing agreements (DSAs), formalized access approval processes, oversight committees or institutional review boards, data minimization protocols, and defined retention and destruction standards. Research emphasizes that clarity of roles and interagency trust are essential for sustainable data integration, as agencies may otherwise resist participation due to liability concerns, statutory constraints, or reputational risk (Gil-Garcia et al., 2018). The JDW's structured DSAs and contributor approval processes exemplify these best practices, incorporating audit rights, confidentiality acknowledgements, and tiered access restrictions based on data sensitivity.

In criminal justice systems, robust governance is particularly critical given the sensitivity of personally identifiable information and the potential consequences of misuse. Data governance in this context ensures that multi-agency integration supports evidence-based decision-making while protecting individuals' rights. Well-defined governance frameworks facilitate interagency collaboration, establish accountability for data handling, and provide clear protocols for access, analysis, and reporting. By implementing these structures, criminal justice agencies can safely leverage integrated data to assess system performance, identify disparities, and guide policy reforms without compromising confidentiality or public trust.

Data Security and Legal Compliance in Criminal Justice Data Systems

Integrated justice systems operate under complex federal and state confidentiality and records protection laws. Security measures — including encryption, role-based access, audit logging, and secure data destruction — are reinforced by state-level data classification frameworks, such as those used by Washington's Office of the Chief Information Officer (OCIO), which tier data by sensitivity for proportional protection and compliance (West & Allen, 2018). Compliance is further supported through formal policies; training; ongoing monitoring; layered administrative, technical, and physical safeguards; regular audits; and alignment with NIST cybersecurity standards. These measures collectively ensure the confidentiality, integrity, and availability of justice data while enabling secure multi-agency data sharing.

In the criminal justice context, robust data security is critical given the sensitive nature of personally identifiable information, case details, and behavioral health records. Properly implemented frameworks protect individual privacy, maintain public trust, and support evidence-based decision-making. By applying tiered access, encryption, audit logging, and strict retention policies, agencies can safely

integrate data to analyze recidivism, evaluate program effectiveness, and guide policy reforms without compromising confidentiality or violating statutory requirements.

The Justice Data Warehouse

Washington’s criminal justice system, like those across the nation, has historically operated in silos, with federal, state, local, and Tribal agencies maintaining separate, fragmented data systems. This structural separation limits the ability to evaluate system performance, measure outcomes, or understand how decisions at one stage — such as arrest, adjudication, or incarceration — affect later stages. To address these challenges, the State Advisory Committee (SAC), in partnership with the PSPRC, created the Justice Data Warehouse (JDW) to integrate disparate criminal justice databases, enabling a holistic, longitudinal view of system involvement. By linking data across agencies and jurisdictions, the JDW allows policymakers and researchers to track individuals from arrest through court proceedings, incarceration, and community supervision, identifying bottlenecks, disparities, and opportunities for intervention.

The JDW enhances transparency, accountability, and evidence-based policy development. Integrated data provides standardized, accessible information to support research, program evaluation, legislative requests, and operational decision-making, including assessments of racial disparities, recidivism, and case processing efficiency. Tribal and local jurisdictions, which often lack the resources to conduct large-scale analyses independently, benefit from this shared platform by illuminating how their populations are affected by broader justice trends. Moreover, linking justice data with health, behavioral, and social service datasets enables a cross-sector, human-centered perspective that can inform coordinated interventions for individuals affected by poverty, mental illness, substance use, and housing instability.

Cross-sector research and analysis supported by the JDW allows for proactive, data-driven strategies to reduce justice involvement and improve outcomes. By integrating arrest records, court filings, incarceration data, behavioral health information, and recidivism trends, agencies can identify systemic gaps, high-risk populations, and effective intervention points. This approach supports alternatives to incarceration, restorative justice programs, reentry supports, and preventive strategies such as pretrial services or mental health and substance use treatment. The JDW fosters a comprehensive, equitable, and accountable justice system by combining rigorous data analysis with cross-sector collaboration to guide policy, improve service delivery, and promote public safety and community well-being.

JDW Core Data Contributors

Several organizations contribute data to the JDW. The PSPRC signs a data sharing agreement with each agency that outlines several components, including but not limited to the purpose of sharing data with the PSPRC, data access, security, and disposition, as well as language regarding redisclosures.

Currently, the JDW houses data from the [Washington State Patrol](#) (WSP), [Washington State Department of Corrections](#) (WADOC), [Administrative Office of the Courts](#) (AOC), [Caseload Forecast Council](#) (CFC), and [Washington Association of Sheriffs and Police Chiefs](#) (WASPC).

The JDW is implemented via a grant through the [Department of Justice’s Bureau of Justice Statistics’ State Justice Statistics](#) (SJS) Program.

Data Governance Overview

Data Governance and Data Security are two interconnected, yet distinct programs that ensure the privacy and safekeeping of data that enters and leaves the JDW. Data governance is the framework that defines how the data is managed, ensuring it is accurate, consistent, and used responsibly. Data security focuses on protecting that data from unauthorized access, breaches, or loss through tools like encryption and access controls.

Data Governance for the PSPRC is documented through:

1. **Business and Technical Processes** – The PSPRC business processes ensure compliance with regulatory requirements in state and federal policies. They also ensure compliance within the various data sharing agreements and data requests in which the PSPRC engages, in terms of proper access, use, and storage of data. Technical processes are followed to ensure accurate, timely, and pertinent data analysis to help maintain limited access and the safe exchange of data with contributors and requestors.
2. **People Roles** – Our governance ensures that staff meet professional standards for privacy and data use, that we involve our data contributors, and that we maintain trusting relationships with informed data requestors.

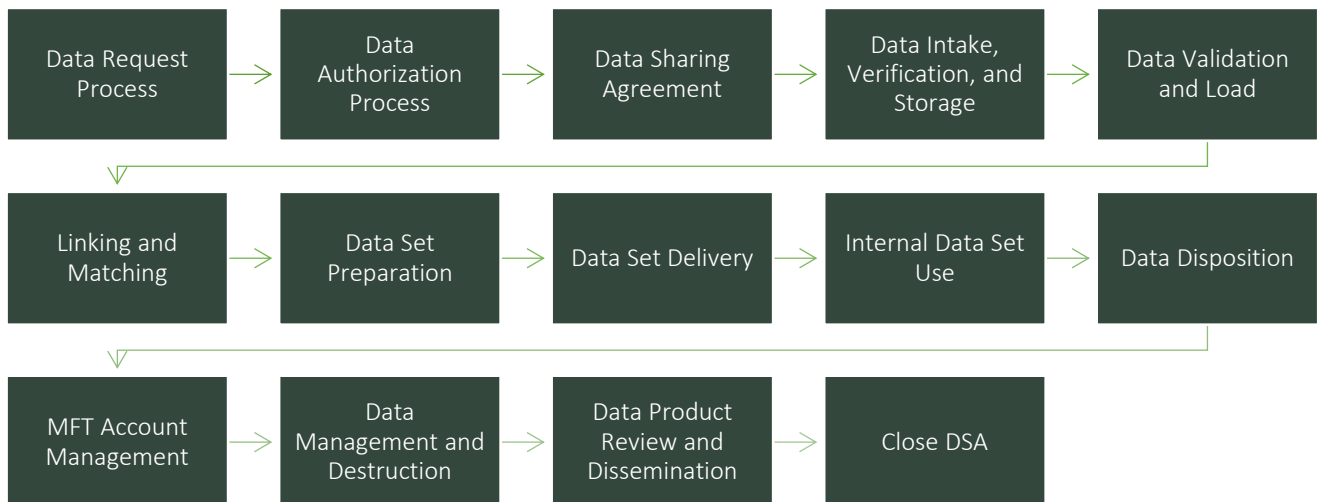
Data Security for the PSPRC is documented through:

1. **Business and Technical Processes** – Our business processes are designed to ensure the security of data as it moves from the PSPRC partners to the PSPRC, as it resides within the PSPRC repository, and as it moves on to data requestors. This includes safeguards to protect PSPRC’s physical and electronic data assets from unauthorized access or misuse.
2. **People Roles** – The PSPRC staff and contractors who access and/or work with the data, the system, or both in a research or technical capacity operate in a manner that precludes inappropriate data access.

Data Movement Process Map

The PSPRC’s business processes are performed with the goal of providing data products to requestors and maintaining and safeguarding data within the repository. This document describes the data governance processes (see Figure 1).

FIGURE 1: DATA GOVERNANCE AND DATA MOVEMENT PROCESS MAP



Data Access

Data access to the JDW is limited to analysts and researchers following approval from data contributors and the Washington State Institutional Review Board (WSIRB).

Data Minimization

Data minimization ensures that only relevant data is collected and shared, aligning with policies that promote responsible data use. This reduces the risk of unauthorized access, improves data quality, and supports compliance with legal and ethical standards.

Data Privacy and Confidentiality

Data supplied to requestors from the JDW repository is limited to de-identified data. Personally identifiable information (PII) will not be shared. The JDW protects individual data contained in the repository from unauthorized access, misuse, or disclosure and ensures compliance with legal and ethical standards.

Data Destruction

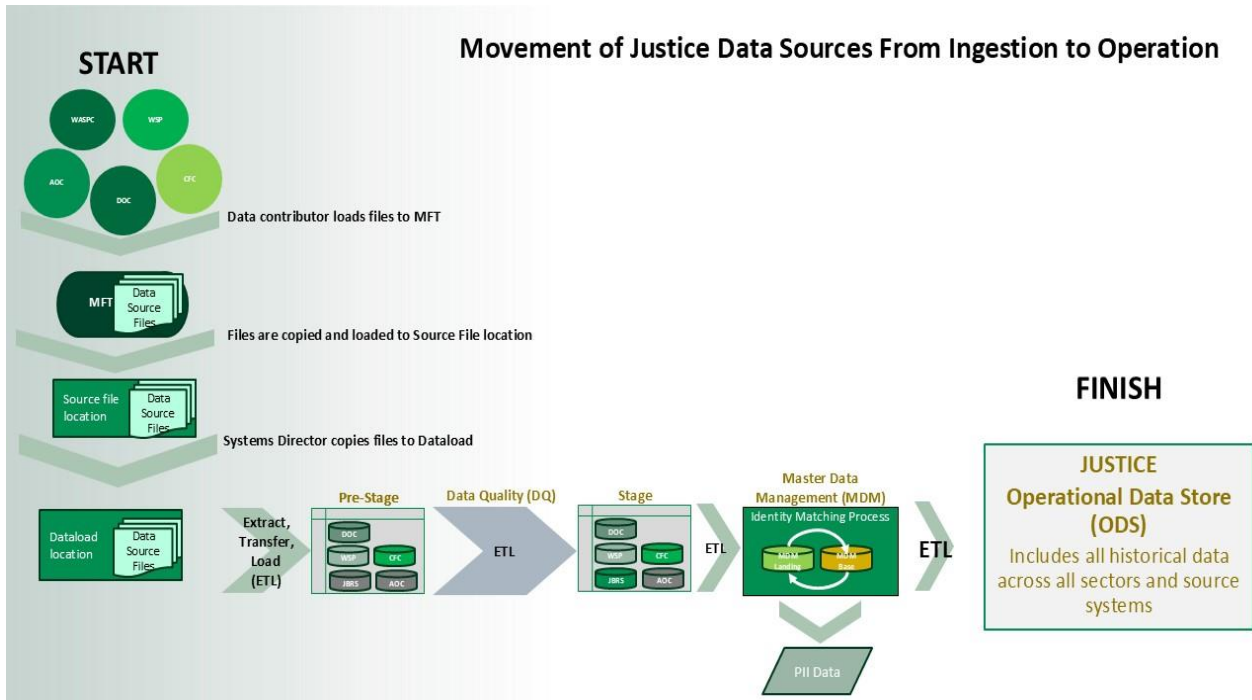
At the end of each project, data must be destroyed and purged from the applicable system(s), and a data destruction form will be completed, signed, and provided to confirm the destruction of the data.

Data Flow Process

Figure 2 illustrates the data flow and loading process for the JDW. The process includes:

- (1) following retrieval of the source data, completing an initial data profile (e.g., did we get what we were expecting, are counts accurate);
- (2) updating ETL routines if necessary (e.g., new fields, new codes) and loading them into the Pre-Stage environment (i.e., environment used to receive, clean, and prepare raw data before it is loaded into the main staging or data warehouse layers);
- (3) loading to Stage environment (i.e., environment in which raw or semi-processed data is placed before it undergoes further transformations and loaded into the warehouse for analysis and reporting);
- (4) loading to Master Data Management (MDM) environment (i.e., the framework that performs identity resolution within and between datasets); and
- (5) loading to Operational Data Store (ODS) environment (i.e., environment consisting of a centralized database designed to integrate and store data from the different source systems).

FIGURE 2: FLOWCHART OF DATA THROUGH STAGES OF THE JDW LOADING PROCESS



Data Sharing Requirements

Data sharing agreements (DSAs) are formal contracts that define how data are accessed, used, and protected between participating agencies. DSAs establish clear roles, responsibilities, and conditions for sharing sensitive information, including privacy protections, security requirements, and permissible uses. By providing a structured framework, DSAs enable collaboration while ensuring legal compliance, accountability, and trust among agencies. Data shared by these agreements are recurring data sources that are loaded into the JDW and matched with other JDW data sources to support analyses for cross-sector research projects.

Data Confidentiality and Non-Disclosure Agreements

Two of the five JDW data contributors require signed confidentiality acknowledgements. WADOC mandates a confidentiality and nondisclosure form, while WSP requires a Compliance Certification affirming adherence to DSA terms. Other agreements, including the WASPC jail records DSA, similarly reinforce data confidentiality and OFM's obligation to prevent unauthorized disclosure.

Data Use Restrictions

JDW data access is limited to authorized OFM staff or agents who require the information to fulfill official duties under applicable DSAs. This includes analysts conducting research, staff stewarding or fulfilling data requests, and technical personnel (including contractors) who manage or process JDW data. While external researchers may request JDW data for approved purposes, sharing with third parties generally requires contributor approval, a formal data-sharing agreement, or, at minimum, notification to the data provider. Figure 3 illustrates the varying levels of use restrictions across JDW data sources, summarized below.

FIGURE 3: SPECTRUM OF JDW DATA ACCESS/USE RESTRICTIONS



In this report, “less use-restrictive” data refers to JDW sources that permit use by OFM/PSPRC staff or agents and allow external researchers or state agencies to access the data through a formal request process, subject to contributor notification or written consent. “More use-restrictive” data refers to JDW sources limited to staff and agents of the contributing agency, OFM/PSPRC, and/or designated JDW partners, typically with additional access limitations.

Data Security Requirements

All JDW data-in DSAs include consistent data security requirements aligned with federal and state law and industry best practices. Frequently cited standards include FERPA, Department of Defense data sanitization standards, NIST Special Publication 800-40, and OCIO Policies SEC-04 through SEC-10. Core safeguards across all agreements include encryption (in transit and at rest), prohibitions on copying or duplicating data, and access limited to authorized users through unique, role-based credentials. Data-in DSAs for AOC, CFC, WASPC, and Sentencing Guidelines Commission (SGC) data contain general security provisions requiring OFM/PSPRC to implement reasonable measures to protect shared data from unauthorized access.

Data Retention and Destruction Requirements

OFM/PSPRC's data-in DSAs with WSP and DOC contain the most detailed security requirements, including specific physical, network, and documentation controls. The DOC agreement further requires OFM to maintain system logs

and audit trails for all JDW transactions involving DOC data, stored in a manner protected from alteration. Data retention and destruction provisions define how long data may be stored and when it must be returned or destroyed — generally limiting retention to the minimum period necessary to fulfill the DSA or until the agreement expires. Destruction methods must comply with federal and state law, WaTech policies, and NIST guidelines. Some contributors also require a Certificate of Data Destruction or similar documentation to verify proper disposal.

Data Destruction Methods

Acceptable destruction methods vary by data type, but JDW data contributors' DSAs are largely consistent:

- Digital files on OFM servers, workstations, or removable media: Wipe utilities, degaussing, or physical destruction.
- Paper documents: Confidential recycling, on-site shredding, pulping, or incineration.
- Optical discs: Incineration, shredding, or defacing with a coarse abrasive.
- Magnetic tapes: Degaussing, incineration, or crosscut shredding, especially for confidential or sensitive data.

Data Audit Rights and Requirements

Four of six JDW contributors can audit OFM's use of their data. DSAs vary on cost responsibility and whether one or both parties can audit records, including materials created under the agreement or for SAO compliance. DOC, CFC, and WSP have the strictest audit terms. WSP may audit "at any point," with all materials subject to mutual and SAO inspection. DOC and CFC allow audits "upon reasonable notice" and can review OFM-curated data for six years post-DSA. DOC also permits OFM to review DOC-curated materials. WASPC has no audit language but enforces research-use limits and compliance with statutes. SGC) transfers legacy data ownership to OFM/PSPRC, limiting audits to cooperation with CFC or authorities.

Data Security Overview

PSPRC adheres to OFM's privacy program, as well as a set of more specific privacy principles. OFM's privacy program moves the idea of privacy into a culture of privacy by identifying our compliance obligations associated with data, combining those compliance obligations with best practices, and then aligning OFM policy and internal controls to reflect a high level of data stewardship in the protection of confidential information. A privacy program gives us a framework for managing privacy-related issues consistently by creating policies and procedures at a functional level, reducing risk and building trust. OFM's privacy program is built with a broad base of support throughout OFM's Forecasting and Research division to work on development and implementation of the privacy program. OFM Forecasting and Research currently has three privacy champions. Privacy Champions help facilitate awareness of privacy principles and their application to collecting, handling, and disseminating OFM's confidential information. They also assist in the creation, review, monitoring, and implementation of OFM's Privacy Program.

Security

We protect the confidential information entrusted to us against unauthorized access. Confidential Information is specific information that is not disclosable, is made confidential by law, or for which special handling is required.

Minimization/Purpose Driven

We limit the collection, access, and use of confidential information to only what we require to provide OFM services and retain it only as long as necessary to meet our business needs and legal requirements.

Transparency

We are transparent about what confidential information we collect, why we collect it, and how it is used.

Accountability.

We are accountable for collecting, using, managing, and disposing of confidential information in a manner that is consistent with best practices and as required by law, OFM policies, and procedures.

Value Driven

We are respectful of privacy rights associated with confidential information entrusted to us.

Culture Driven

We will ensure that OFM staff have access to relevant privacy training, resources, and guidance.

Due Diligence/Lawful Use

We only share confidential information consistent with the law and under an OFM agreement. Agreements shall include instructions about how confidential information is protected. For public records, we shall apply all applicable exemptions before sharing records containing confidential information. For all confidential information shared, we shall apply data minimization principles and redactions as possible.

Privacy Principles and Considerations

The PSPRC values the protection of privacy for all people and is guided by the following privacy priorities:

Lawful, Fair, and Responsible Use

The JDW's data collection, use, and disclosure is based on legal authority. The PSPRC collects, uses, and discloses information responsibly and ethically, avoiding discrimination, deception, or harm. The PSPRC follows privacy laws to safeguard the confidentiality of data. The PSPRC's privacy practices are also guided by [Office of the Chief Information Officer \(OCIO\) Policy 141.10](#) and the [Washington State Agency Privacy Principles](#). Additionally, per [Revised Code of Washington \(RCW\) chapter 42.48](#), the WSIRB is responsible for providing the requisite regulatory review, approval, and oversight of research that may involve these state agencies' clients, beneficiaries, patients, wards, and state agency employees (or these individuals' state agency personal records), in order to ensure the protection of the rights and welfare of human subjects of research.

Data Minimization

The PSPRC collects, uses, or discloses the minimum amount of information to accomplish the stated purpose for collecting the information. The PSPRC implements this by collecting only data that is essential for research related to criminal justice.

Small Number Standards

The PSPRC respects and honors the data that is included in the JDW. The PSPRC implements this by following small numbers standards in data reporting, suppressing all non-zero counts that are less than 10.

Transparency and Accountability

The PSPRC strives for both transparency and accountability. Transparency means being open and transparent about what personal information is collected, for what purposes, and who it is shared with under what circumstances. Accountability means being responsible and answerable for following data privacy laws and principles. The PSPRC implements this by ensuring that data processes, policies, and decision-making are clearly documented and available to research partners, committees, and oversight entities, as appropriate.

Due Diligence

The PSPRC takes reasonable steps and exercises care before and after entering into data use agreements with state agencies and third parties that include sharing personal information.

Security

The PSPRC uses appropriate administrative, technical, and physical security practices to protect the confidentiality, integrity, availability, and control of personal information. The PSPRC implements this through a combination of policies, technologies, and procedures designed to protect sensitive crash and crash-related data from unauthorized access, breaches, and misuse.

OCIO Data Categories

[OCIO Policy 141.10 Securing Information Technology Assets, Standard 4.1 Data Classification](#) requires that agencies “must classify data into categories based on the sensitivity of the data.” Additionally, agency data classifications must translate into or include four categories identified by the OCIO. Under 141.10, 4.2 Data Sharing, when sharing Category 3 or 4 data outside the agency, an agreement must be in place unless otherwise prescribed by law. The agreement must, among other things, include the categorization of the data.

The division, in coordination with OFM Legal and Legislative Affairs’ contracts unit, prepares Data Sharing Agreements and Data Use Agreements. Data Classification Agencies must classify data into categories based on the sensitivity of the data. Agency data classifications must translate to or include the following classification categories:

(1) Category 1 – Public Information

Public information is information that can be or currently is released to the public. It does not need protection from unauthorized disclosure but does need integrity and availability protection controls.

(2) Category 2 – Sensitive Information

Sensitive information may not be specifically protected from disclosure by law and is for official use only. Sensitive information is generally not released to the public unless specifically requested.

(3) Category 3 – Confidential Information

Confidential information is information that is specifically protected from either release or disclosure by law. This includes but is not limited to:

- Personal information as defined in [RCW 42.56.590](#) and [RCW 19.255.10](#).
- Information about public employees as defined in [RCW 42.56.250](#).
- Lists of individuals for commercial purposes as defined in [RCW 42.56.070](#) (9).
- Information about the infrastructure and security of computer and telecommunication networks as defined in [RCW 42.56.420](#).

(4) Category 4 – Confidential Information Requiring Special Handling

Confidential information requiring special handling is information that is specifically protected from disclosure by law and for which:

- a. Especially strict handling requirements are dictated, such as by statutes, regulations, or agreements.
- b. Serious consequences could arise from unauthorized disclosure, such as threats to health and safety, or legal sanction.